

World Air Cargo Market Update

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Agenda



- Current state of the world air cargo market
- E-commerce and air cargo
- Boeing freighter family update



Air cargo has a unique role in global trade

1%
of reported world trade TONNAGE is carried by
Air Cargo

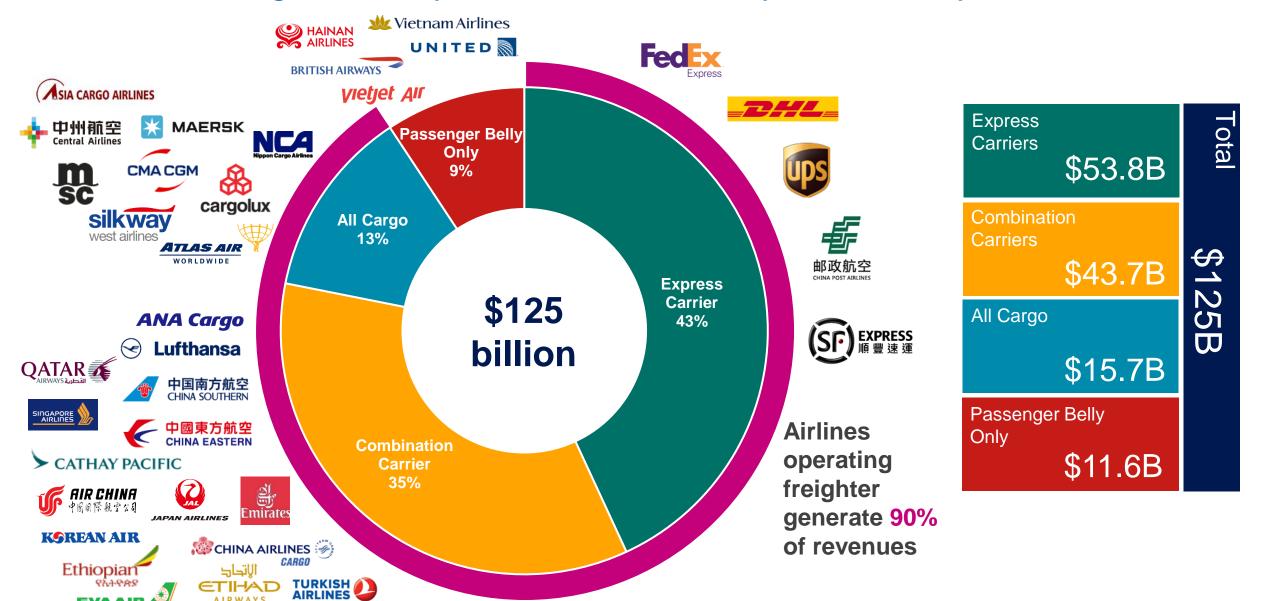




35% of reported world trade VALUE is carried by Air Cargo

SOURCES: IATA, ICAO, Flight Global, U.S. DOT, and airline financial reports, Boeing analysis

World air cargo industry is a \$125 billion a year industry



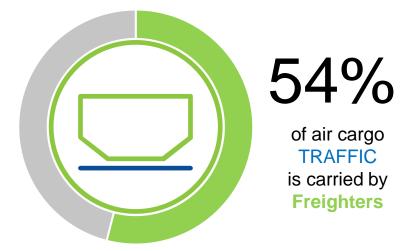
Freighters play a key role in air cargo

<8%

of commercial jet
AIRCRAFT
are
Freighters



Twin Aisle PAX



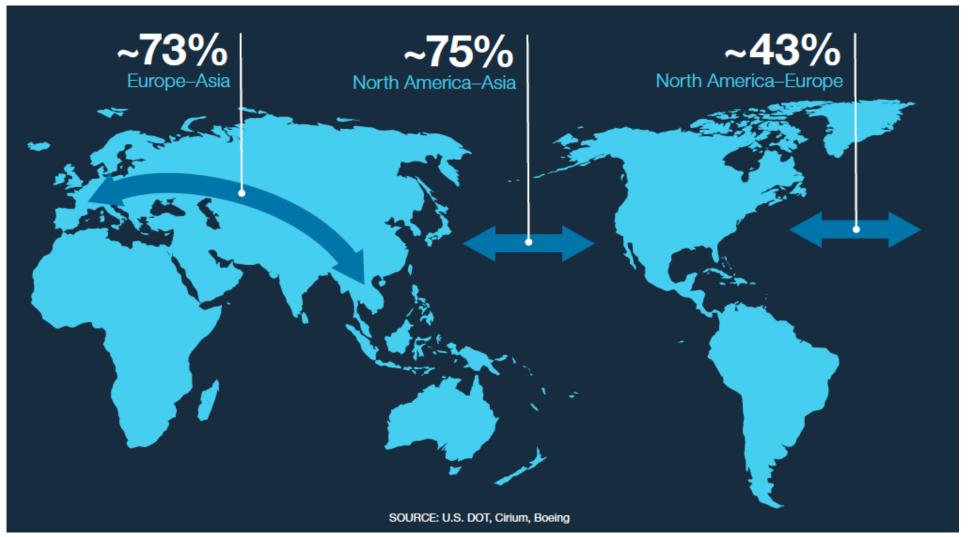


SOURCES: Cirium, Boeing analysis for 2019

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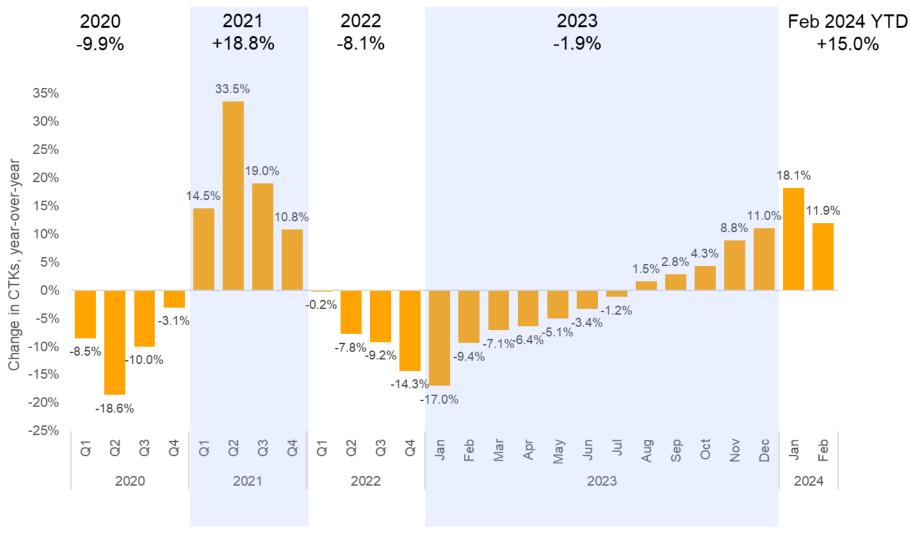
Freighters play key role in major East-West markets

Share of air cargo traffic carried on freighters



SOURCES: Cirium, Boeing analysis for 2019

World air cargo traffic recovering after bottoming out in January 2023



Source: IATA Monthly Tracker

Source://cargotrends.in/news/air-cargo-market-sustainedits-third-consecutive-month-of-11-demand-growth-in-march

World air cargo demand increases 11% in March according to Xeneta

"Global air cargo market demand rose +11% year-on-year for a third consecutive month in March, driven by buoyant e-commerce volumes and concerns over conflict in the Red Sea region impacting ocean freight services.

In typically weaker months for the airfreight industry, higher volumes in QI outpaced capacity growth (+8% YoY), resulting in a +2% pts YoY increase in the global dynamic load factor to 59%.

The surge in airfreight demand was influenced by increased volumes from the Middle East and South Asia, as shippers shifted from ocean to air to avoid Red Sea delays, alongside continuous e-commerce growth.

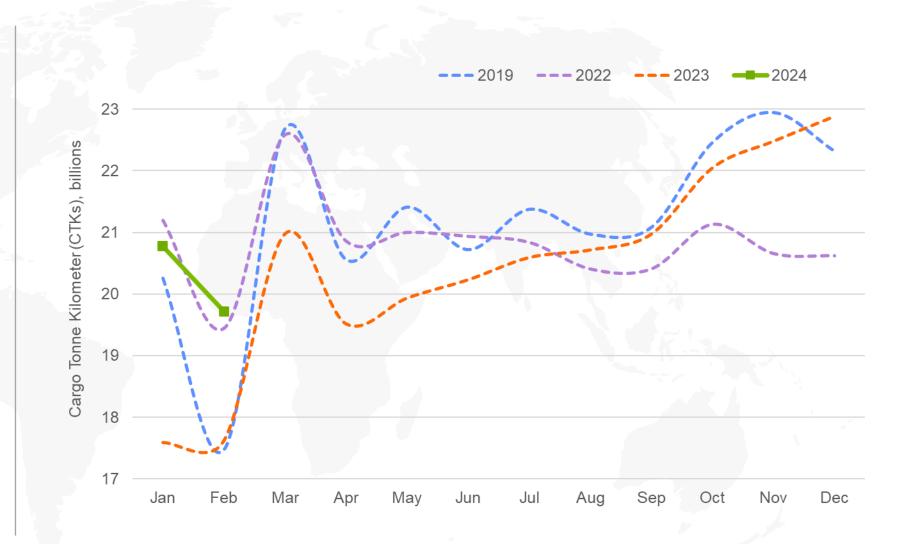
March saw the average global airfreight spot rate rise +7% to USD 2.43 per kg, with the Middle East and South Asia to Europe corridor experiencing significant rate increases (+46% month-on-month to USD 2.82 per kg)."

World air cargo traffic continues to recover from 2023 lows

World air cargo traffic grew

+7.3%

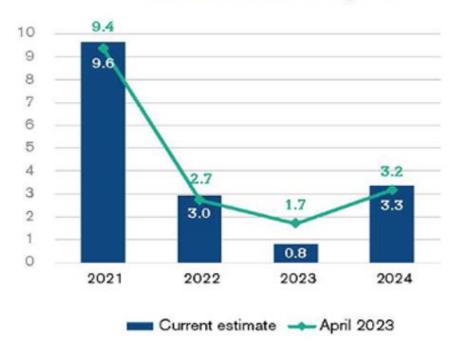
for Jan-Feb 2024 vs. Jan-Feb 2019



Source: IATA Monthly Tracker

World trade growth to recover towards trend in 2024

Merchandise trade volume growth

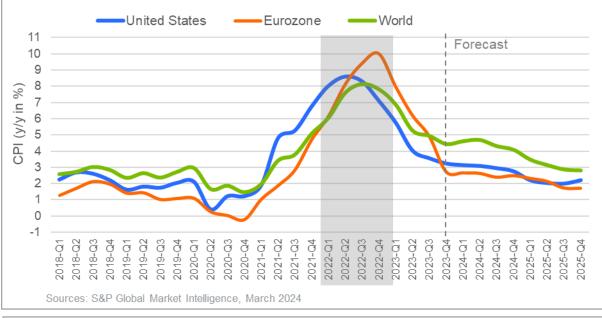


Note: Figures for 2023 and 2024 are projections.

Source: WTO for merchandise trade volume

Source: https://www.wto.org/english/blogs_e/ce_ralph_ossa_e/blog_ro_05oct23_e.htm

Inflation is past its peak in major economies



Global semiconductor sales is projected to grow by 16.8% in 2024, reaching \$624 billion



Source: Gartner (December 2023)

- The 2020-2023 global semiconductor shortage affected about 170 industries
- Consumer electronics accounts for the largest share of microchips at ~50%
- Automakers are the second largest, accounting for ~15% of the supply
- S&P Global Mobility estimates in 2021 that more than 9.5 millions units of global light-vehicle production was lost as a direct result in the semiconductor shortage

Consumer electronics, transportation equip/parts, and machinery & electrical equip account for ~40% of air cargo tonnes

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IATA forecast world air cargo traffic to grow 4.5% for 2024



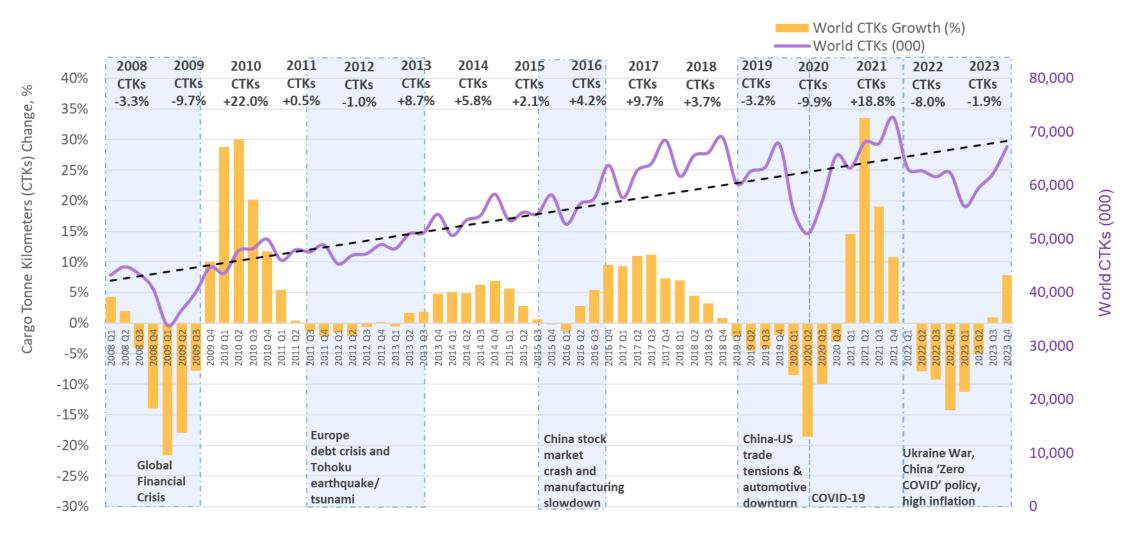
Industry Statistics

Fact Sheet

December 2023

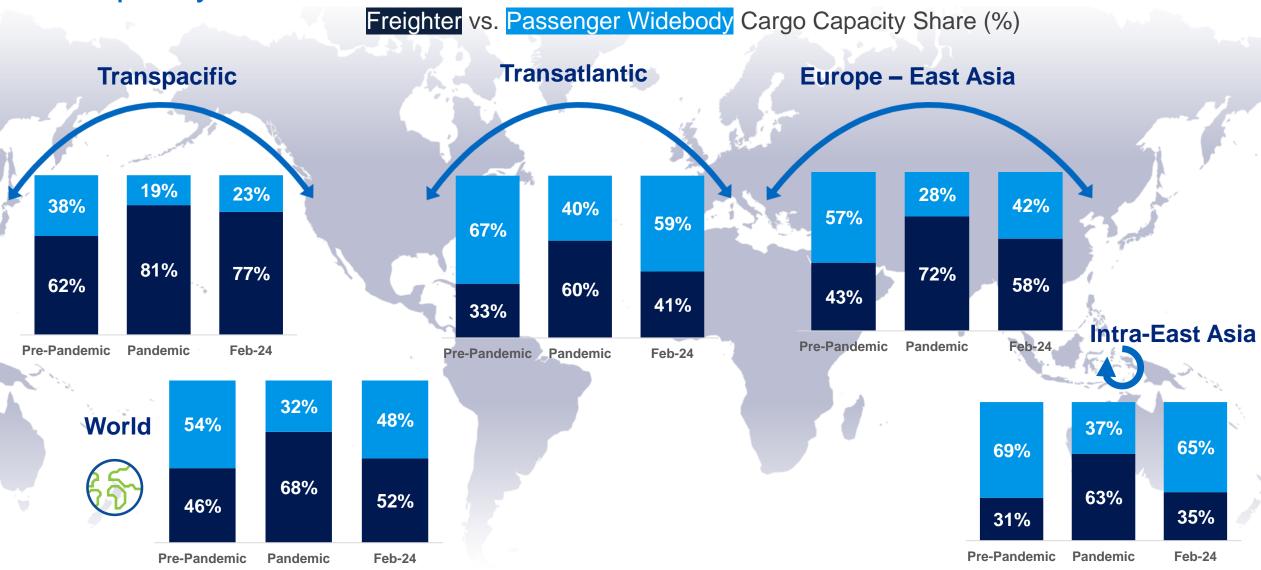
System wide global commercial airlines	2019	2020	2021	2022	2023E	2024F
REVENUES, \$ billion	838	384	513	736	896	964
% change y-o-y	3.2%	-54.1%	33.4%	43.6%	21.7%	7.6%
% change vs 2019		-54.1%	-38.8%	-12.2%	6.9%	15.0%
Passenger, \$ billion	607	189	242	436	642	717
Cargo, \$ billion	100.8	140.4	210.0	206.5	134.7	111.4
Traffic volumes						
Passenger growth, RPK, %ch y-o-y	4.1%	-65.8%	21.8%	64.9%	38.4%	9.8%
% ch vs 2019				-31.2%	-4.8%	4.5%
Sched passenger numbers, millions	4,543	1,757	2,291	3,486	4,287	4,708
Cargo growth, CTK+MTK, %ch y-o-y	-3.2%	-9.9%	18.8%	-8.1%	-3.7%	4.5%
%ch vs 2019				-1.7%	-5.4%	-1.1%
World economic growth, %ch y-o-y nominal	1.7%	-2.5%	13.6%	5.4%	4.3%	5.0%
Passenger yield, %ch y-o-y	-3.7%	-9.1%	5.0%	9.5%	6.2%	1.8%
Cargo yield %ch y-o-y	-8.2%	54.7%	25.9%	7.0%	-32.2%	-20.9%

World air cargo market is resilient despite current difficulties



Source: IATA Monthly Tracker

Industry remains reliant on freighters, even as passenger widebody capacity returns

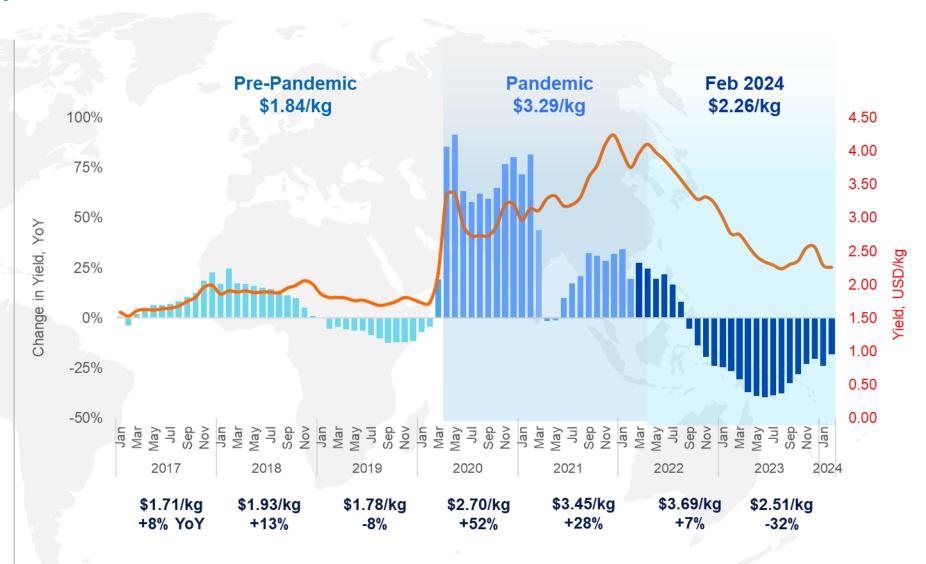


Global air cargo yields remain elevated

February 2024 global air cargo yield remains

+23%

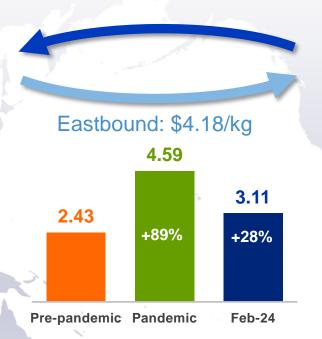
higher than the pre-pandemic average



Air cargo yields remain above pre-pandemic levels

Transpacific

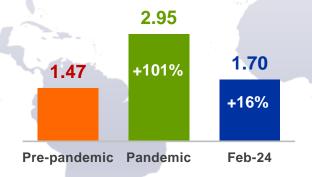
Westbound: \$1.57/kg



Transatlantic

Westbound: \$2.08/kg

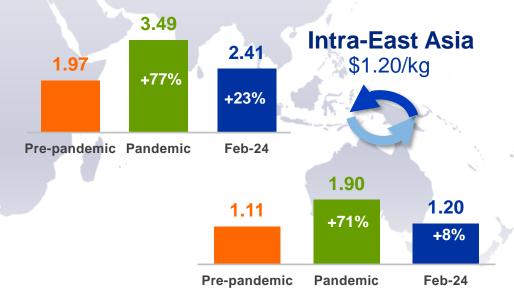




Europe – East Asia

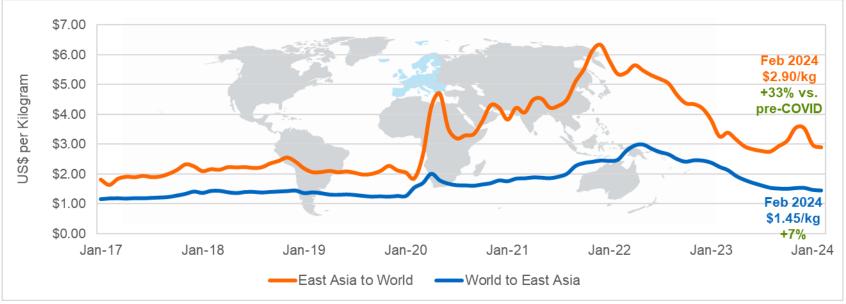
Westbound: \$3.27/kg





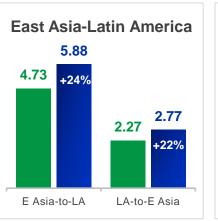


East Asia air cargo yield is 27% above pre-pandemic levels







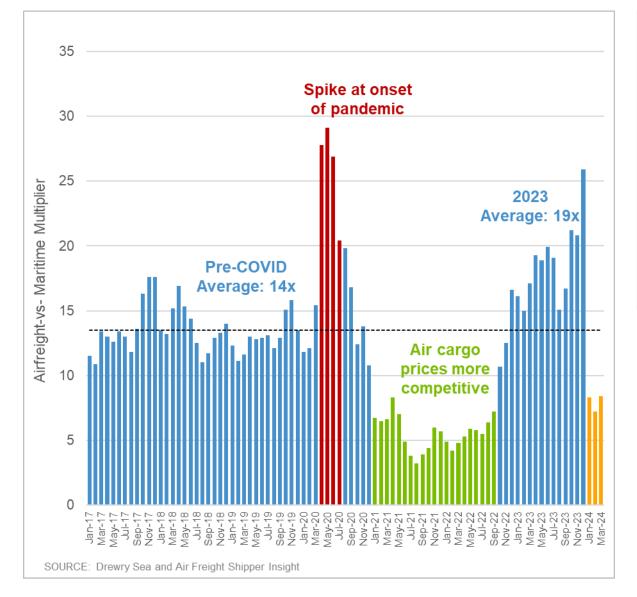


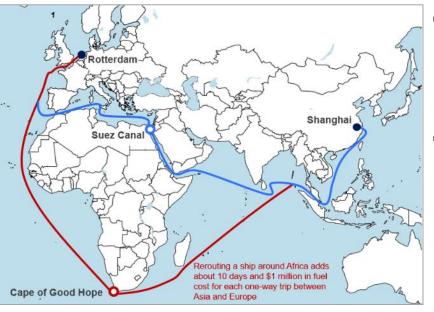


Pre-pandemic cargo yield, \$/kg

February 2024 cargo yield, \$/kg

Watch Item: Red Sea disruptions and its potential impact to air cargo





- The Red Sea is the entry point for ships using the Suez Canal, which handles about 12% of global trade
- The Red Sea is vital for the movement of goods between Asia and Europe, accounting for about 40% of goods traded between Europe and Asia.
- Tesla, Volvo Car, and Ikea already have reported product shortages or warned of latearriving goods
- Ocean freight rates from Asia to Europe and the US are increasing
 - Ocean freight rates from Asia to Europe were up 106% to more than \$5,180 FEU for February 2024 vs February 2023, according to Drewry
 - Ocean freight rates from Asia to North America were up 71% to more than \$5,380
 FEU for February 2024 vs February 2023, according to Drewry
- Shippers in retail and apparel are beginning to move from ocean to air freight. Volumes from Vietnam to Europe increased more than 60% for the first two weeks of January, according to Xeneta
- Dubai-to-Europe air tonnage have tripled compared to last year (+200%), resulting in +40% increase in air freight rates

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Long-term air cargo traffic growth drivers

GDP, trade and industrial production



(\$)¥)

World GDP

2.6%

World Trade

3.0%



Industrial Production

2.2%

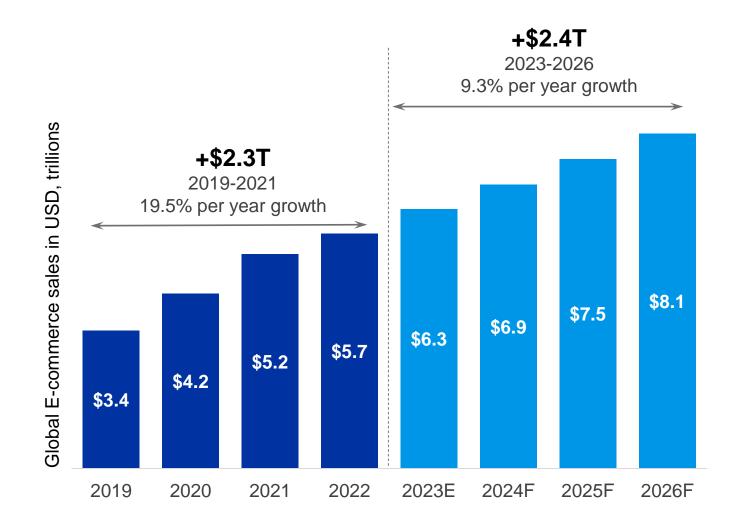
Evolving supply chain strategies 8.9% East Asia-to-US Tonnes (%) 5.6% 4.8% 4.6% 3.1% 2.7% Malaysia /ietnam Share of 2022 2017 adidas SAMSUNG

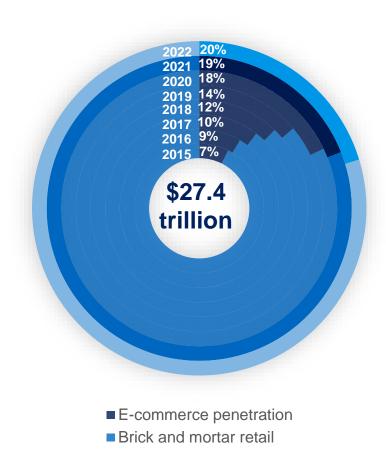


Forecast: 2022-2042

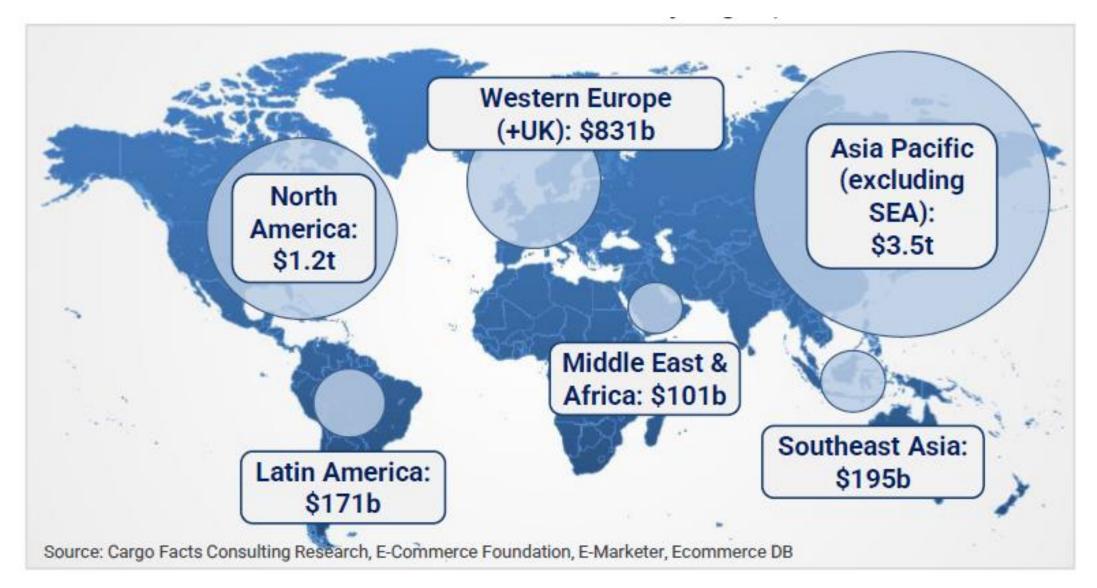
Sources: Boeing Analysis, S&P Global Market Intelligence

Global e-commerce revenues expected to more than double pre-pandemic levels by mid-decade

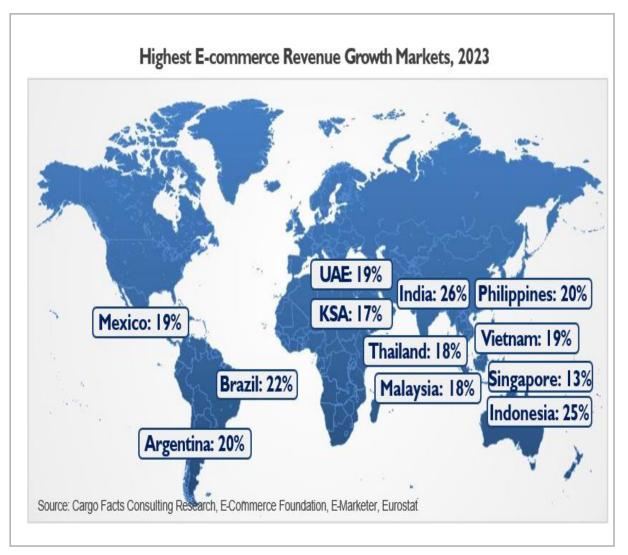


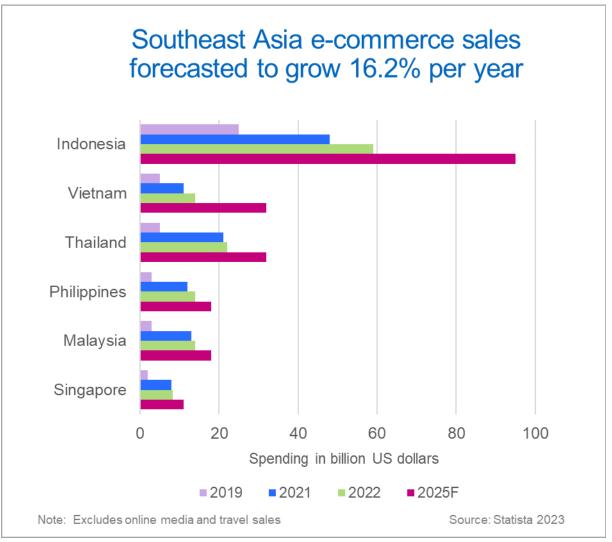


E-commerce revenue by region, 2023



Southeast Asia becoming an increasingly strong e-commerce market





Cainiao Network (Alibaba Logistics) partnership with airlines to transport e-commerce worldwide

In June 2018, signed an MoU with Cainiao to expand global e-commerce logistics infrastructure with Dubai as a hub

Emirates SkyCargo
2019

2020

2021

In December 2018, signed an MoU with Cainiao which will guarantee Alibaba access to Volga-Dnepr Group's cargo carriers including AirBridgeCargo and CargoLogicAir



In 2020, Cainiao, through whollyowned subsidiary Zhejiang Cainiao Supply Chain Management, is one of four companies contributing capital totaling \$732 million



In November 2020, Atlas Air started operating three weekly charter flights dedicated to Cainiao, linking China with Brazil and Chile.



In November 2021, the Atlas Air-Cainiao partnership expanded to operate daily Asia-Latin America flights, bringing a total dedicated freighter fleet that <u>Atlas operates for Cainiao to five 747 freighters</u>

In March 2021, Cainiao partnered with Saudi Cargo to <u>operate five weekly flights from Hong Kong to Liege in Belgium,</u> with Riyadh city as a connection point

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QATAR ILEACUS AIRWAYS AIRWAY AIRWAYS AIRWAYS AIRWAYS AIRWAY AIRWAY

In March 2022, Cainiao-Qatar Airways
Cargo with a <u>weekly 777F service</u>
linking Hong Kong and Sao Paulo, Brazil

In April 2022, Cainiao-Malaysia Airlines added direct Kuala Lumpur to Heathrow cargo capacity. The flight will operate three times per week offering 30 tonnes per trip, malaysia 3

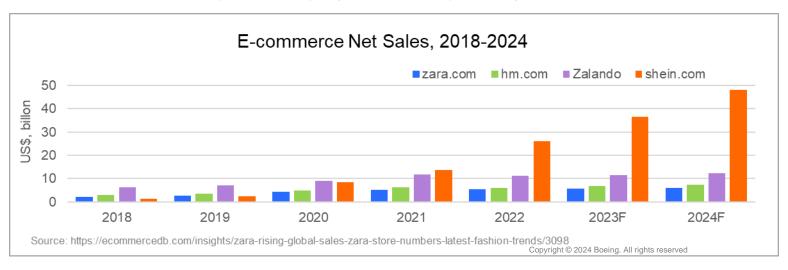
Shein: Fast Fashion made Ultra Fast

Shein accounted for nearly one-fifth of the global fast-fashion market in 2022, outpacing Zara and H&M



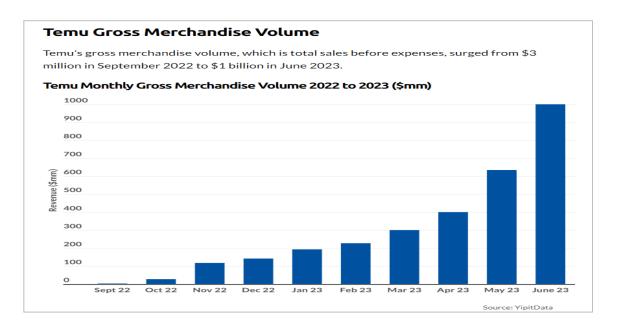
Transporting ~3,000 tonnes of cargo by air per day

- Founded in 2008, Nanjing-based Shein generated nearly US\$30 billion in 2022, an increase of 91% on US\$15.7 billion made in 2021
- In-house design team of 800 people dedicated to designs and prototyping for ultra-fast production
- Shein reportedly adds 2,000 new styles a day, compared to Zara who used to make headlines for adding hundreds of new style every few weeks
- From November 2022 to November 2023, Shein introduced 1.5 million new items to the US market 37 times more than Zara and 65 times more than H&M
- Shein is the #2 brand for Instagram influencers and uses fashion influencers and celebrities like Katy Perry, Lil Nas X, and Rita Ora to promote its brand's image
- Bloomberg considered Shein as the world's third-most valuable startup
- In April 2022, private investors valued Shein at \$100 billion during a fundraising round, making it the third most valuable private company, after TikTok parent ByteDance and Elon Musk's SpaceX

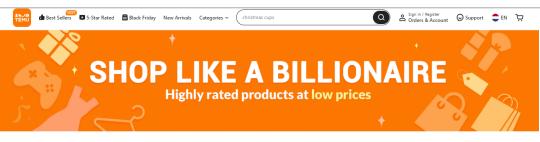




- Owner: Pin Duo Duo
- Launch date: September 2022
- Started with 5.5 millions users in October 2022 and soared to 104.2 million user by April 2023
- Primarily targets users with annual incomes below \$30,000
- 286.6M visits per month
- Temu.com website is in France, Germany, Italy, The Netherlands, Spain, UK, US, Canada, Australia, and New **7**ealand
- US is the largest market with more than 40% of total downloads and over 100 million users as of May 2023.



Transporting ~2,500 tonnes of cargo by air per day











SENBONO Round Smart Watch With 1... €35.09 €94,99 6.6K+ sold



1pc High Quality Men Stainless Steel Bu...

€30.98 €67,49 3.6K+ sold **** (8.243)



€22,48 €46,49 14K+ sold -51% (± Almost sold out (just bought





€17,00 €36,89 1K+ sold -53% (\\

Only 4 Left iust bought



€7,55 €14,99 8.6K+ sold -49% (\\

Almost sold out www just bought



€11,87 €39,69 820 sold -70% (₩ Almost sold out a just bought



PLUS SIZE Men's Solid PU Leather Skate.

€14,39 €34,89 781 sold -58% (\±) Almost sold out N just bought



Plus Size Elegant Dress, Women's Plus F... €13.19 €62.99 1K+ sold -79% (₩) Almost sold out just bought **** (5.165)



Solid Ribbed Two-piece Set. Button Fro... €12.07 €30.99 10K+ sold -61% \ Almost sold out (just bought



Twist Solid Dress, Elegant Long Sleeve B... €10.79 €22-49 8.1K+ sold Only 1 Left (iust bought



Plus Size Contrast Mesh Floral Print Hal..

December surge in e-commerce resulting in China outbound cargo yield reaching ~US\$10 per kilogram



5,000 tonnes



4,000 tonnes



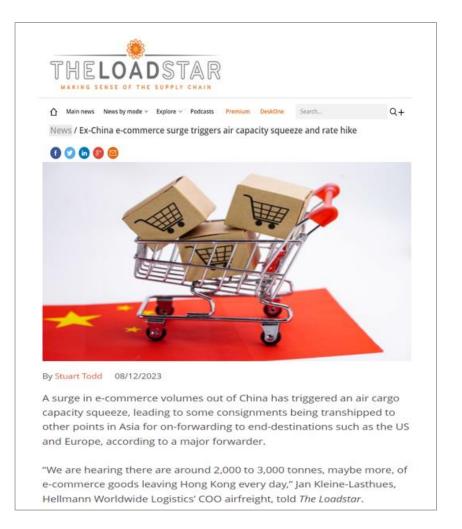
1,000 tonnes



800 tonnes

"... capacity on the transpacific lane out of China was particularly tight and some goods were having to be shipped first to Europe, then on to the US.

He said the going market rate per kg, China outbound to the US, was around \$10, and to Europe a little less.."



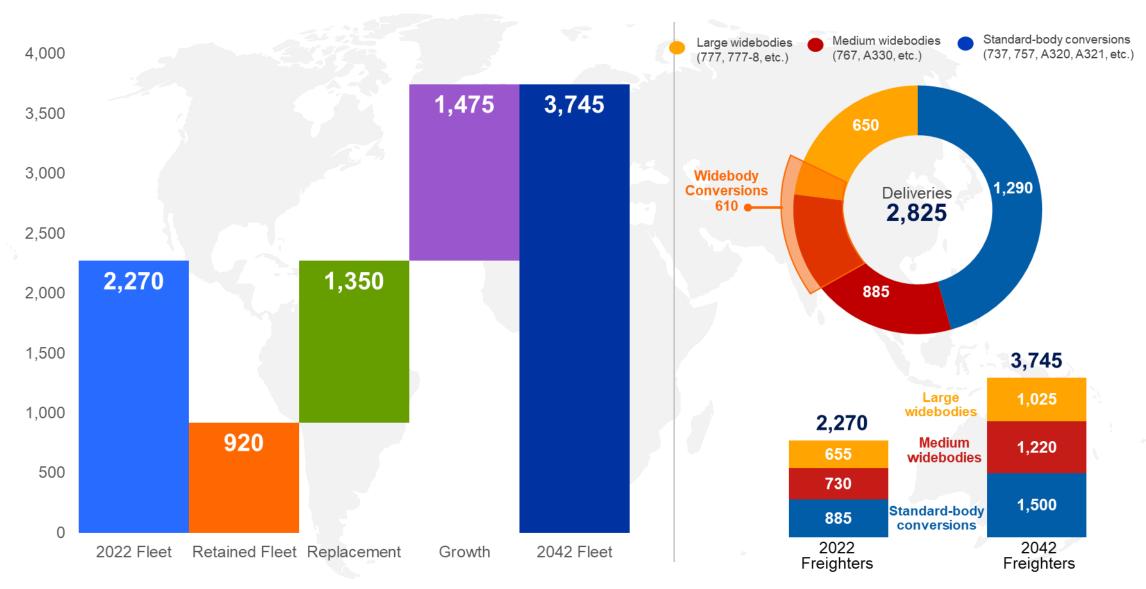
Transporting ~10,800 tonnes of cargo by air (an equivalent of 108 777Fs) per day

Agenda

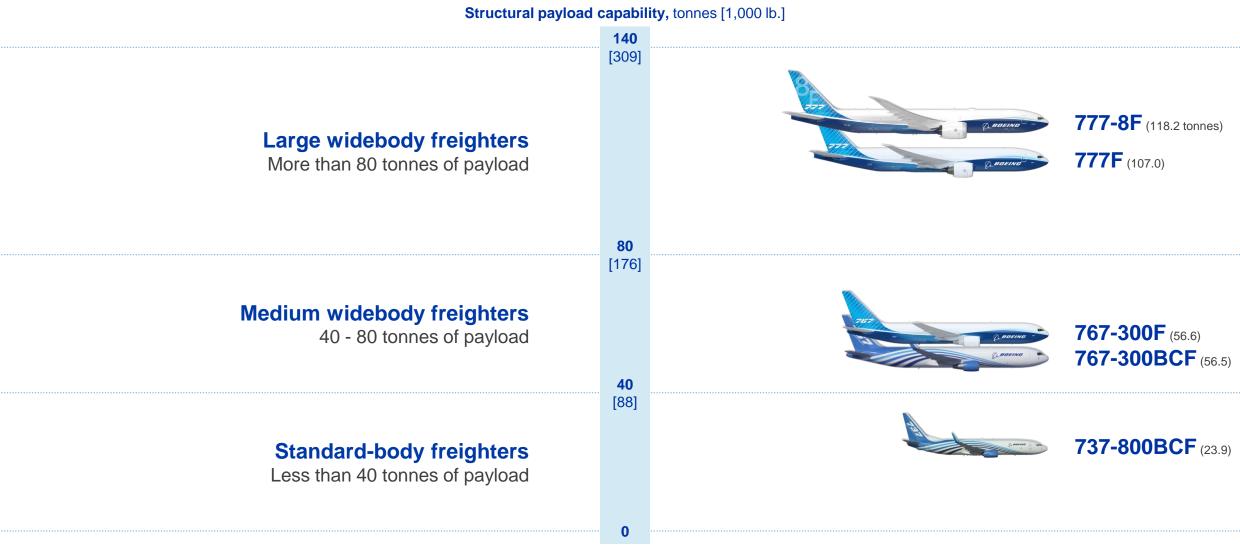


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World freighter fleet to add 2,825 freighters to meet market demand



Boeing offers a complete family of freighters



737-800BCF and 767-300BCF shown with optional winglets

737-800BCF | The market-preferred standard-body freighter

250+ orders and commitments, 175+ redeliveries



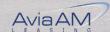












































767 Freighters are the preferred freighters in many markets

390+ orders and commitments



777F | World's most efficient twin-engine freighter

777F Customer	Ordered	Delivered
A/S Maersk Aviation Holding	2	0
Air China Cargo	13	9
Air France	5	5
Altavair LLC	3	3
ANA Cargo	2	2
Atlas Aiir Worldwide	6	4
Boeing Capital Corp	2	2
CES Leasing Corporation	10	10
China Airlines	10	7
China Cargo	2	2
China Postal	2	2
China Southern Air	17	17
CMA CGM	2	2
DAE 4 Ireland Limited	1	1
Deucalion Capital Ltd	8	8
DHL	28	22
Dubai Aerospace Enterprise	13	13
Emirates	7	2

中国南方航空 CHINA SOUTHERN

777F Customer	Ordered	Delivered
Ethiopian Airlines	13	9
Etihad Airways	6	6
EVA Air	9	8
FedEx	52	50
Korean Air	10	10
LATAM Airlines Group	2	2
Lufthansa Cargo	12	11
NAS Aviation Services LLC	10	10
Oak Hill	4	4
Qatar Airways	28	27
Silk Way West Airlines	5	2
Turkish Airlines	8	8
Volga-Dnepr UK Ltd	6	0
Western Global Airlines	2	0
Unidentified	21	6
Total	321	264



















































Orders / Deliveries as of February 29, 2024







MAERSK



777-8F | World's most capable freighter for a sustainable future



2027 EIS 118t Structural payload

777-8F Customer	Ordered		
ANA Holdings	2		
Cargolux Airlines	10		
Lufthansa Cargo	7		
Qatar Airways	34		
Silkway West Airlines	2		
Total	55		

Orders as of February 29, 2024













Levers for sustainable aviation



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